# **JOB DESCRIPTION**

Job Title: BRANCH MANAGER

Reports to: Area Manager

#### **PURPOSE OF ROLE:**

 To manage the two key elements of the role, those of commercial and people management.

To assist the Area Manager and members of the branch team as required.

#### **KEY RESPONSIBILITIES:**

### • Managing the customer relationship:

- o Manages the customer relationship in a way that enables the business to gain maximum value from that relationship. Creates and sustains mutually beneficial relationships.
- o Builds rapport by taking an interest
- o Builds customers trust by meeting their needs
- o Monitors customers levels of satisfaction
- o Presents a good image of the company to customers
- Listens and observes customers to understand their needs and views in order to deal effectively with their concerns
- o Remains polite and tactful towards customers

## • Delivering business results:

- o Focuses attention and resources upon meeting agreed business targets, priorities and objectives, and actively develop and promote strategies within the practice to increase branch performance
- o Applies skill, effort and judgement to get the job done
- o Ensures own role and objectives are clear
- o Identifies opportunities to develop business and meet customer needs
- o Redirects own time and resources to ensure objectives are met
- o Seek out and deliver products or services that match customer needs
- o Prioritises time and attention on high value activities
- o Ensures own objectives are aligned to the business plans
- o Undertake probationary reviews and supervision with branch staff as appropriate

### • Planning and control:

- o Achieves business goals by establishing priorities, actions, milestones and constraints in a logical sequence and checking progress against these plans, taking corrective action
- o Establishes priorities, tasks and work schedules in advance
- o Maximises the use of available resources and support other branches as and when required to meet business needs
- o Clarifies the responsibilities of self and others, avoiding duplication of activity and wasted effort
- Describes milestones in terms of what is achieved and delivered
- o Monitors the progress of plans and ensures that action is taken to resolve delays
- o Anticipates and promptly raises any operational implications related to resources and service provision
- o Actively participate in the recruitment of branch staff

## • Making good decisions:

- o Selects the best course of action based on the available information, and accepts personal responsibility for the outcome
- o Makes responsible decisions, taking into account facts and feelings
- o Uses past experience only as a guideline in making decisions
- o Analyses available information in detail
- o Refers decisions beyond personal authority levels, seeking out second opinions where necessary
- o Explains reasons for decisions to those affected
- o Ensures that decisions are implemented
- o Records the reasons for making a decision when this may be useful to others
- o Is prepared to review decisions in the light of changed circumstances

#### Leading Others

- o Builds highly successful and motivated teams who consistently excel in the achievement of business goals
- Acts as a role model to others
- o Adapts personal style to suit the situation and needs of others
- o Treats all staff as individuals, recognising and valuing diversity
- o Praises achievements and says thank you for a job well done
- o Communicates business goals in a way that motivates staff
- o Operate in line with company policies, procedures and current legislation at all times
- o Maintain high standards at all times of personal appearance, timekeeping, attendance and respect of company property

## • Team Working

- o Works cooperatively and productively with others; openly exchanging information and supporting colleagues from around the organisation to achieve business goals.
- o Treats others the way they themselves would wish to be treated
- o Puts personal preferences aside to achieve team goals

- o Makes a full contribution to developing a team spirit
- o Demonstrates personal commitment to the decisions of the team
- o Encourages and values the contributions of others
- o Makes good use of the talents of colleagues
- o Helps colleagues when they are under pressure

## Helping Others To Learn

- o Commits time and effort to create opportunities to develop the capability of others
- o Provides honest and constructive feedback to others
- o Explains things in clearly understandable terms to others
- o Helps others to become familiar with new tasks and identify any training needs
- o Commits time and effort to coach others in new processes or techniques
- o Learns from own mistakes and shares this learning with the team
- o Acts as a mentor to others
- o Monitors learning outcomes
- o Relates learning to work requirements and business performance
- o Gives all necessary instruction and on-job demonstrations

## Influencing

- o Builds commitment to recommendation or course of action by understanding the position of others and presenting arguments, facts and figures in a way they will find most persuasive and informative
- o Focuses upon the requirements of the customer
- o Plans approach in advance, ensuring proposals are timed to create the greatest interest
- o Makes clear recommendations for action rather than presenting options
- o Offers support and challenge to the proposals of others
- o Modifies position, where appropriate, to achieve a 'win-win'
- o Takes questions and challenges, without acting defensively

#### **KEY ATTRIBUTES:**

- Motivated and focused on achieving own goals in addition to those of the Company.
- Confident about working within a team.
- Commercially aware, and happy to offer the customer what they need.
- Dedicated to exemplary patient service to ensure patient satisfaction.
- Excellent communication skills, with empathy and patience.
- Desire to do, see and enjoy a job well done.